

# Mobile Harbor General Reevaluation Report Public Involvement Management Strategy

---

March 8, 2017

*This is a living document and subject to revision based on study needs and public input.*

## **I. Introduction**

This Public Involvement Management Strategy (PIMS) has been updated to support the Supplemental Environmental Impact Statement (SEIS) for the Mobile Harbor General Reevaluation Report (GRR) which will evaluate the proposed widening and deepening of the Federal Mobile Harbor navigation channel, Mobile County, Alabama. The purpose of this PIMS is to outline an effective and proactive outreach strategy to engage the project stakeholders in the planning process. The strategy will include opportunities for the U.S. Army Corps of Engineers (USACE) to share information with the public and for the public to provide input on project components. Involving the public in the process will help ensure that the study's work and products reflect the realities in the watershed while also providing outcomes that are measurable, understood, and beneficial. The PIMS identifies tools and activities such as publications, web pages, public meetings, and public notices etc. that the Corps and study sponsor, the Alabama State Port Authority (ASPA), will use to communicate with the general public and stakeholders as the project moves through the SEIS process. The strategy presented in this PIMS will be implemented over the course of the feasibility phase of the planning process. Should the project proceed past the feasibility phase, continued public involvement would be required through the design and construction phases of the project. Specific details regarding future public involvement efforts would be developed following completion of the feasibility phase.

## **II. Project Background**

Due to traffic changes, vessels began experiencing delays into and out of the port of Mobile. Nearly two-thirds of the deep draft vessels transiting the port are light loaded and restricted to one-way or daylight only traffic. The ASPA initially requested the USACE, Mobile District consider widening a portion of the authorized channel to allow two-way traffic to reduce delays. Subsequently, the USACE, Mobile District initiated a Limited Reevaluation Report (LRR) to consider widening a portion of the upper bay channel. The design agreement for the LRR was executed on August 14, 2012. After initial analysis and coordination with the ASPA and its users, the design agreement for the LRR was amended on April 14, 2014 to account for a change in location for the proposed widening to include an approximate 5-mile section of the lower bay channel up to the authorized width of 550 feet and to widen an approximate 2-mile

section of the bar channel to its authorized width of 700 feet (all work within the current project authorization).

On June 12, 2014, the ASPA requested that the USACE, Mobile District undertake additional studies to determine the feasibility of deepening and widening the channel to its fully authorized project dimensions. Per letter dated October 20, 2014, the Assistant Secretary of the Army (Civil Works) approved redirecting \$600,000 of General Investigation funds provided to complete Preliminary Engineering Design for the channel widening for Mobile Harbor to initiate a Post Authorization Change Report to evaluate deepening and widening of the channel to its fully authorized dimensions. This letter also directed the USACE, Mobile District to halt all work on the LRR being prepared for the widening project.

SMART Planning modernization is being utilized in the Mobile Harbor GRR study development given legislative changes in the Water Resources Reform and Development Act of 2014. Planning modernization emphasizes execution, instills accountability, and improves the organizational and operational model regionally and nationally to ensure consistent quality. One key component of modernization is timely delivery of solutions to water resources needs.

### **III. Stakeholder Assessment**

#### **A. Previous Public Involvement**

A charette was held on January 28-29, 2015 that included key State and Federal Agencies, USACE's vertical team, and the sponsor.

The public was invited to attend a public scoping meeting on January 12, 2016. The public scoping meeting was held to introduce the commencement of the SEIS process and to identify any issues or concerns the public might have with the project. At the meeting, the USACE, Mobile District presented background information on the project and its purpose, the area of study, and environmental considerations. Information presented at the scoping meeting about the Feasibility Study included:

- Welcome and General Public Information
- Overview of the U.S. Army Corps of Engineers Planning Process
- Overview of Alabama State Port Authority Operations
- Current Dredging and Disposal Practices for Mobile Harbor
- Economic Analysis of Mobile Harbor Operations
- Problems and Opportunities for Mobile Harbor
- The NEPA Process
- Environmental Considerations
- Cultural Resources
- Overview of a Supplemental Environmental Impact Statement
- Engineering Considerations Project
- Maps of Mobile Harbor and Sections of the Navigation Channel

Both written and verbal comments were received at the meeting and numerous written comments were received via mail and email afterwards. All meeting materials can be found at <http://www.sam.usace.army.mil/Missions/Program-and-Project-Management/Civil-Projects/Mobile-Harbor-GRR/> and comments received can be found in Appendix D of the Public Scoping Meeting Report.

Additionally, USACE, Mobile District hosted on August 09, 2016 and September 23, 2016 small focus group meetings with representatives of the Town of Dauphin Island, Alabama Chapter Sierra Club, Mobile Bay Sierra Club, Organized Seafood Association of Alabama, South Bay Communities Alliance, Dauphin Island Restoration Task Force, and Island Watch. Additional comments were shared with USACE, Mobile District at those meetings. Dialogue, both written and verbal, will continue with these groups to ensure public transparency and understanding.

## **B. Major Issues to be Addressed**

Some of the major concerns expressed to date include economic growth, socio-economic impacts on neighboring communities, and environmental impacts. The environmental impacts expressed include, but are not limited to: ship wake impacts to the shoreline of Mobile Bay; erosional impacts of the channel on Dauphin Island; requests to place material on eroding beaches; requests for the beneficial use of dredged material; environmental impacts to wildlife, oysters and other commercial fisheries caused by channel modification; impacts to recreational and commercial fishing; creating unwanted islands; greenhouse gases and climate change; and impacts to cultural resources.

## **C. Basic Community Profile**

The port is adjacent to or near several underserved communities and several National Register Historic Districts. These include, but are not limited to, the Renaissance Village and Africatown Communities, Church Street East and Lower Dauphin Street Historic Districts, and the Down the Bay Community. Heading south on Dauphin Island Parkway along the western shore of Mobile Bay there are several communities whose area may be impacted by an enlarged channel. These include, but are not limited to, the Dauphin Island Parkway neighborhood (north of the Dog River Bridge), Hollinger's Island, Bellefontaine, Mon Louis Island, Alabama Port, and Dauphin Island. To the north is the Mobile-Tensaw River Delta which is a National Natural Landmark. On the Eastern Shore of Mobile Bay, the cities of Spanish Fort, Daphne, and Fairhope could be impacted along with the communities of Bon Secour (including the Bon Secour National Wildlife Refuge).

## D. Stakeholder Identification

### Stakeholder Categories

All individuals who are indirectly or directly affected and see themselves as having a stake in the process are considered stakeholders. Throughout the process a complete list of all interested stakeholders will be maintained to ensure the widest possible dissemination of information.

To allow for a more targeted approach to reaching and engaging stakeholders, stakeholder groups are identified as property owners; business and industry; waterway users; local, State, and Federal officials and representatives; community representatives; regulatory agencies; non-governmental organizations; fisheries and tourism.

To date, about 250 stakeholder groups have been identified and this information can be found in Appendix A. These stakeholder groups will have the public involvement tools listed in Section VI below available to them. To the fullest extent possible, focus group meetings will be provided on an as requested basis.

## IV. Public Involvement Goals

Public involvement efforts consider the need to (1) provide information about the GRR study process to the public, (2) provide a variety of communication tools to facilitate information exchanges between the public and decision-makers (3) provide for dialogue with the public before decisions are reached, and (4) consider the public's views in reaching decisions. Within the context of these requirements, the following objectives underpin the purpose of the Mobile Harbor GRR Study public involvement efforts:

**Objective 1:** Inform the community about the Mobile Harbor GRR Study.

**Objective 2:** Communicate with stakeholders at strategic intervals to increase quality and appropriateness of the decision.

**Objective 3:** Engage with community leaders who can act as conduits between the USACE and citizens. Ensure concerns and/or issues are clearly understood and identified among localized areas of Mobile and Baldwin Counties.

**Objective 4:** Communicate justifications for a wider and deeper channel clearly and openly.

**Objective 5:** Provide general and technical information in a form that is readily understandable.

**Objective 6:** Be cognizant of, understand, and appropriately address public issues and concerns.

**Objective 7:** Keep stakeholders informed utilizing web content, emails, newsletters, social media, news media engagement, and meetings as appropriate.

**Objective 8:** Ensure environmental and social-economic impacts are identified.

## V. Information exchange during the planning process

### Key USACE Study Milestones:

Alternatives Milestone – February 17, 2016

Tentatively Selected Plan – March 2018

Agency Decision Milestone – November 2018

Division Engineer Transmittal Letter – May 2019

Signed Record of Decision – November/December 2019

### Key Public Involvement Opportunities

Scoping Meeting – January 12, 2016

In-Progress Public Meetings. Opportunities for public meetings will occur approximately every four months (3/year). The first meeting is scheduled for March 16, 2017, followed by others tentatively scheduled for July 25, 2017 and November 14, 2017.

Draft SEIS Public Meeting – Summer 2018

In addition to the meetings provided above, there will be focus group meetings, quarterly newsletters, a website, and social and news media releases to keep the public informed on the status of the project.

## VI. Public Involvement Tools and Activities

Public involvement provides the general public and stakeholders an opportunity to understand and comment on Federal projects that could affect them. A range of stakeholder interaction tools and activities are typically needed in order to reach and engage the full range of stakeholders as effectively as possible. Recognizing that the values and interests of project stakeholders may vary, different methods are necessary to both meet the needs of the stakeholders, as well as to facilitate the flow of information back and forth between the stakeholders and the project team. The range of methods that may be utilized by the USACE and the study sponsor, ASPA, include: focus group meetings, agency briefings, public meetings, a project website, listserv, social media, news media releases, and quarterly newsletters.

### **Focus Group Meetings**

Focus group meetings will be conducted to obtain input from key stakeholders, as needed to help inform and guide the project development process. Specifically, information obtained from the small-group meetings will be used to identify the needs and desires of stakeholders, such that the project can be tailored to include those needs and desires to the fullest extent possible.

### **Agency Briefings**

There is a need to keep a broader set of agencies informed. These briefings will be accomplished through Webinar calls, newsletter/email blasts updated quarterly, and conference calls as needed.

### **Public Meetings**

In order to allow for broad public involvement in the planning process, several public meetings are planned. These are intended to engage the full range of stakeholders and are focused on disseminating project-related information and obtaining information relative to stakeholder views. The format of the public meeting will be established prior to the meeting and could take the form of an open-house, workshop, or other appropriate format.

**Public Scoping Meeting:** A public scoping meeting was held in January 2016 to introduce the preparation of the Mobile Harbor GRR for the deepening and widening of the navigation channel, including the preparation of the SEIS. The public scoping meeting was hosted by the USACE, Mobile District. Numerous persons from industry, cooperating agencies, and the general public were in attendance. Approximately 50 members of the public attended. A court reporter recorded comments submitted by the public at the meeting. Comments were also received on hardcopy comment forms as well as by e-mail. The purpose of the meeting was to receive public input regarding the preparation of a Draft SEIS to address the potential impacts associated with improving the Mobile Harbor Federal Navigation Channel in Mobile County, Alabama. The meeting was announced to the public by a news release in the Mobile Press Register and by the USACE, Mobile District public notice process. A copy of the meeting Public Scoping Report has been uploaded to the Mobile Harbor GRR website (<http://www.sam.usace.army.mil/Missions/Program-and-Project-Management/Civil-Projects/Mobile-Harbor-GRR/>).

**In-Progress Public Meetings:** Beginning in the Spring 2017 (March 16, 2017), there are three In-progress public meetings planned per year. Graphical displays, including maps and charts, will be displayed in the meeting area. The meeting will include members of the Project Delivery Team and other key personnel to present available information on the study. This information may include the proposed alternatives, the evaluation framework for the alternatives, and the possible environmental effects of the proposed alternatives. The general public and interested stakeholders will have an opportunity to comment on the proposed action by various methods. Notice of the public meeting will be provided to interested stakeholders and the general public electronically from an established distribution list at least two weeks prior to the meeting. A

notice will also be announced in the local media. A copy of the information provided at the meeting will be summarized and posted on the Mobile Harbor GRR website (<http://www.sam.usace.army.mil/Missions/Program-and-Project-Management/Civil-Projects/Mobile-Harbor-GRR/>).

**Public Review of DRAFT SEIS Meeting:** A public meeting will be held when the Draft SEIS is released for public review. The meeting will provide information describing the need for the project; how the SEIS is organized; the alternatives evaluated under the SEIS; a summary of potential environmental impacts, and the purpose of the general public comment period. Graphical displays, including maps and charts, will be displayed in the meeting area. The meeting will include members of the Project Delivery Team and other key personnel to present the proposed alternatives, the evaluation framework for the alternatives, and the possible environmental effects of the proposed alternatives. The general public and interested stakeholders will be provided an opportunity to comment on the proposed action to a court reporter as well as submit written comments by various methods. A court reporter will record the meeting, document comments submitted by the public, and prepare a draft and final summary of the meeting that will be posted on the Mobile Harbor GRR website. Notice of the public meeting will be provided to interested stakeholders and the general public electronically from an established distribution list at least thirty days prior to the meeting. A notice of the meeting will also be announced in the local media. A copy of the meeting transcript will be included in the meeting summary and posted on the Mobile Harbor GRR website (<http://www.sam.usace.army.mil/Missions/Program-and-Project-Management/Civil-Projects/Mobile-Harbor-GRR/>).

### **Social Marketing Campaign**

Existing USACE and Sponsor Facebook and Twitter accounts will be used to provide project information, updates, and important study milestones on approximately a bi-weekly basis beginning in January 2017.

### **News Releases and Public Notices**

As appropriate, Media Alerts, Public Notices, Press Releases and Editorial Meetings will be used to clearly and concisely communicate key messages, public engagement opportunities, and facts relative to the Mobile Harbor GRR. News media notices for the Mobile Harbor GRR and integrated SEIS will also be distributed prior to the Draft SEIS filing, and the submittal of the Final SEIS. Any news media notices for the Draft and Final SEIS will be issued concurrently with the filing of each document in the Federal Register. The news media notices for the Draft SEIS will include the Notice of Availability of the draft document. The news release for the Final SEIS will include the Notice of Availability for the final document. A listing of the possible news source recipients are as follows:

- Lagniappe, The Call News, variety of regional weekly newspapers
- News/editorial of WKRG (CBS), WPMI (NBC), WALA (FOX)
- AL.com/Advanced Media Leadership (Birmingham Ala)
- Regional and Statewide Business Publications
- Select Trade Association Publications as appropriate

### **Listserve**

Interested stakeholders and members of the interested public can also participate in the study process through a study listserve. Information as to the availability of and registration opportunities for the listserve will be distributed through the aforementioned public engagement and media outreach tools. Interested stakeholders should contact [MobileHarborGRR@usace.army.mil](mailto:MobileHarborGRR@usace.army.mil) to be included on the listserve or register online via the [Mobile Harbor GRR website](#). The notification list will be used as a source for the distribution of Notices of Availability for the Draft and Final SEIS as well as for the public meeting announcements, news releases, and other notices and communications to the public. The distribution list for the Draft and Final SEIS will also denote the format in which these documents will be provided, either in hard copy or electronically. The mailing list will be edited and updated periodically and prior to the release of any notification media such that those individuals who commented at the scoping meeting or public meetings will be included. The list will also be updated to include others who have expressed an interest in the project, as well as deleting those requesting removal from the list, changes in address, and undeliverable mail.

### **Internet Web Page**

A website is an effective public involvement tool that can assist and increase communication to the general public and stakeholders. This has proven to be a very efficient means of providing information on public meetings and serves as another method for the general public to provide comments. Other information, such as project information, can be promptly posted and updated to a web site. A Mobile Harbor GRR website has been created (<http://www.sam.usace.army.mil/Missions/Program-and-Project-Management/Civil-Projects/Mobile-Harbor-GRR/>) and will be used to place information pertaining to the Mobile Harbor GRR and integrated SEIS. Information, such as the SEIS process, status of the project, updates on public involvement activities, the Draft SEIS, and other support documents, will be posted to the web site. It will also provide the means for the interested members of the public and stakeholders to respond to the various submittals during the SEIS process. Other information that will be included on the web site will be meeting summaries, Mobile Harbor GRR with Integrated SEIS Notices of Availability, press releases, and the project schedule, as well as links to other web pages as appropriate. The web site will also include the status of comprehensive study activities on the project as information becomes available.



# APPENDIX A

Stakeholder	Name
1 Alabama Agricultural and Mechanical University	Dr. Andrew Hugine, Jr., President
2 Auburn University	Jay Gogue, President
3 Dauphin Island Sea Lab	Dr. John F. Valentine, Ph.D.; Executive Director
4 Gulf of Mexico Research Initiative (GoMRI)	Dr. Charles A. Wildon, Ph.D.; Chief Scientific Officer
5 Spring Hill College	Dr. Christopher Puto, President
6 University of Alabama	Dr. Stuart R. Bell, President
7 University of Mobile	Timothy L. Smith, PhD, PhD, CRNA, APRN; President
8 University of South Alabama Research & Economic Development	Lynne Chronister, Vice President
9 University of South Alabama Medical Affairs & College of Medicine	Dr. John Marymont, Vice President
10 Alabama Gulf Coast Convention and Visitors Bureau	Herb Malone, President & CEO
11 Baldwin County Economic Development Alliance (EDA)	Lee Lawson; President & CEO
12 Mobile Area Chamber of Commerce	Bill Sisson, President and CEO
13 Coastal Alabama Partnership (CAP)	Wiley Blankenship, Executive Director
14 Economic Development Partnership of Alabama	Steve R. Spencer, President
15 Mobile Convention & Visitors Bureau	Vanessa F. Washington
16 Downtown Mobile Alliance	Ms. Elizabeth Stevens, President & CEO
17 Mobile Works, Inc.	Sydney G. Raine, President
18 Partners for Environmental Progress (PEP)	Ms. Jennifer Dennison, Executive Director
19 Alabama State Senate	The Honorable Vivian Davis Figures
20 Alabama State Senate	The Honorable Greg Albritton
21 Alabama State Senate	The Honorable Rusty Glover
22 Alabama State Senate	The Honorable Del Marsh, President Pro Tempore
23 Alabama State Senate	The Honorable Bill Hightower
24 Alabama State Senate	The Honorable Trip Pittman
25 Alabama House of Representatives	The Honorable Mac McCutcheon, Speaker
26 Alabama House of Representatives	The Honorable Victor Gaston, Speaker Pro Tem
27 Alabama House of Representatives	The Honorable Alan Baker
28 Alabama House of Representatives	The Honorable Elaine Beech
29 Alabama House of Representatives	The Honorable Napoleon Bracy
30 Alabama House of Representatives	The Honorable James Buskey
31 Alabama House of Representatives	The Honorable Adline Clarke
32 Alabama House of Representatives	The Honorable Randy Davis
33 Alabama House of Representatives	The Honorable Barbara Drummond
34 Alabama House of Representatives	The Honorable Joe Faust
35 Alabama House of Representatives	The Honorable Steve McMillan
36 Alabama House of Representatives	The Honorable Chris Pringle
37 Alabama House of Representatives	The Honorable David Sessions
38 Alabama House of Representatives	The Honorable Harry Shiver
39 Alabama House of Representatives	The Honorable Margie Wilcox
40 Alabama House of Representatives	The Honorable Jack W. Williams
41 Baldwin County Commission	Honorable Frank Burt, Jr.
42 Baldwin County Commission	Honorable Chris Elliot
43 Baldwin County Commission	Honorable Tucker Dorsey
44 Baldwin County Commission	Honorable Charles F. "Skip" Gruber
45 Baldwin County Emergency Management Agency (EMA)	Dear Representative
46 City of Bay Minette	Mr. Robert "Bob" Wills, Mayor
47 City of Bayou La Batre	Mr. Terry Downey, Mayor
48 City of Chickasaw	Mr. Byron Pittman, Mayor
49 City of Citronelle	Mr. J. Albert "Al" McDonald, Mayor
50 City of Daphne	Mr. Dane Haygood, Mayor
51 City of Fairhope	Ms. Karin Wilson, Mayor
52 City of Foley	Mr. John Koniar, Mayor
53 City of Gulf Shores	Mr. Robert Craft, Mayor
54 City of Mobile	Mr. Sandy Stimpson, Mayor
55 City of Orange Beach	Mr. Tony Kennon, Mayor
56 City of Prichard	Mr. Troy L. Ephriam, Mayor
57 City of Robertsdale	Mr. Charles H. Murphy, Mayor
58 City of Saraland	Dr. Howard Rubenstein, Mayor
59 City of Satsuma	Mr. Thomas Williams, Mayor
60 City of Semmes	Mr. David Baker, Mayor
61 City of Spanish Fort	Mr. Michael M. McMillan
62 Dauphin Island Park and Beach Board	Sherry Cain, Interim Director
63 Mobile County Commission, District 1	The Honorable Jerry Carl
64 Mobile County Commission, District 2	The Honorable Connie Hudson
65 Mobile County Commission, District 3	The Honorable Merceria Ludgood

Stakeholder	Name	
66	Mobile City Council, District 1	Frederick D. Richardson, Jr.
67	Mobile City Council, District 2	Levon C. Manzie
68	Mobile City Council, District 3	C.J. Small
69	Mobile City Council, District 4	John C. Williams
70	Mobile City Council, District 5	Joel Daves
71	Mobile City Council, District 6	Bess Rich
72	Mobile City Council, District 7	Gina Gregory
73	Dauphin Island Town Council, Place 1	Honorable Steve Denmark
74	Dauphin Island Town Council, Place 2	Honorable Mary Thompson
75	Dauphin Island Town Council, Place 3	Honorable Earle Connell
76	Dauphin Island Town Council, Place 4	Honorable Shirley W. Robinson
77	Dauphin Island Town Council, Place 5	Honorable Clifton Collier
78	Daphne City Council, District 1	Tommie Conaway
79	Daphne City Council, District 2	Pat Rudicell
80	Daphne City Council, District 3	Joel Coleman
81	Daphne City Council, District 4	Doug Goodlin
82	Daphne City Council, District 5	Ron Scott
83	Daphne City Council, District 6	Robin LeJeune
84	Daphne City Council, District 7	Joe Davis
85	Fairhope City Council	Kevin Boone
86	Fairhope City Council	Jay Robinson
87	Fairhope City Council	Jack Burrell
88	Fairhope City Council	Robert Brown
89	Fairhope City Council	Jimmy Conyers
90	Spanish Fort City Council, District 1	R. Curtis "Curt" Smith
91	Spanish Fort City Council, District 2	William A. "Bill" Menas, Sr.
92	Spanish Fort City Council, District 3	Bobby J. Fortenberry
93	Spanish Fort City Council, District 4	Clewis "J.R." Smith, Jr.
94	Spanish Fort City Council, District 5	Mary W. Brabner
95	Mobile County Emergency Management Agency (MCEMA)	Ronnie Adair, Director
96	Mobile Metropolitan Planning Organization (SARPC)	Kevin A. Harrison, P.T.P.
97	South Alabama Regional Planning Commission (SARPC)	John F. "Rickey" Rhodes, Executive Director
98	City of Creola	Mayor Don E. Nelson
99	Town of Dauphin Island	Mayor Jeff Collier
100	Town of Elberta	Mayor Jim Hamby
101	Town of Loxley	Billy Middleton, Mayor
102	Town of Magnolia Springs	Bob Holk - Mayor
103	Town of Mount Vernon	Mayor Terry Williams
104	Town of Perdido Beach	Kae Hamilton, Mayor
105	Town of Silverhill	Timothy C. Wilson, Mayor
106	Town of Summerdale	David Wilson
107	Alabama State Board of Education	Michael Sentence, Secretary & Executive Officer
108	Baldwin County Board of Education	Eddie Tyler, Superintendent
109	Bishop State Community College	Reginald Sykes, Ed. D., Acting President
110	City of Chickasaw Board of Education	Kathy Odum, Superintendent
111	City of Satsuma Board of Education	Dear Representative
112	Faulkner State Community College	Gary Branch, President
113	Mobile County Public School System	Martha Peek, Superintendent
114	Saraland Board of Education	Dear Representative
115	Alabama Coast United	Dear Representative
116	Alabama Working Waterfront Coalition	Andy Bauer, Chairman
117	Boat People SOS	Grace Scire; Gulf Coast Regional Director
118	Dauphin Island Property Owner's Association (POA)	Domenic (Dom) Carlucci, President
119	Ecumincal Ministries Inc. (Eastern Shore Office)	Dear Representative
120	Weeks Bay Advisory Committee	L.G. Adams, Manager
121	MLK Avenue Redevelopment Corporation	Michael E. Pierce, Executive Director
122	Mobile United	Katherine Pitman
123	Smart Home America	Julie Shiyou-Woodard, President & CEO
124	Southwest Alabama Workforce Development Council (SAWDC)	Laura Davis Chandler, Executive Director
125	Baldwin County Voluntary Organizations Active in Disasters (VOAD)	Lana Mummah
126	Mobile County Voluntary Organizations Active in Disasters (VOAD)	Ron Baughman or Leah Odeneal
127	Operation HomeCare, Inc	Staton Capers
128	United Way (United Way of Southwest Alabama 2-1-1)	Jan Preslar
129	Rotary Club of Mobile	Riobison C. McClure, Jr., President
130	Alabama Coastal Foundation (Smart Coast)	Mark Berte, Executive Director

Stakeholder	Name
131 Alabama Forest Resources Center	Dan Dumont, Director
132 Alabama Lighthouse Association	Pete O'Neal, President
133 Alabama Wildlife Federation	Tim L. Gothard, Executive Director
134 Baldwin County Trailblazers	Molly M. Peterson, President
135 Battleship Commission	Janet Cobb, Executive Director
136 Alabama Clean Water Partnership (Coastal Basin)	Ashley Henderson, Alabama River Basin Facilitator
137 Coastal Conservation Association (CCA) Alabama	Blakeley Ellis, Executive Director
138 Dauphin Island Bird Sanctuaries	John Porter, Executive Director
139 Dog River Clearwater Revival	Debi Foster, Executive Director
140 Friends of Bon Secour National Wildlife Refuge	Dear Representative
141 Gulf of Mexico Alliance	Laura Bowie, Executive Director
142 Gulf of Mexico Foundation	Dr. Quenton R. Dokken, President & CEO
143 Islands of Perdido Foundation	Gregory Leatherbury
144 Mobile Baykeeper	Casi Callaway, Executive Director
145 National Audubon Society	David Yarnold, President & CEO
146 National Wildlife Federation	Collin O'Mara, President & CEO
147 Pelican Coast Conservancy	Walter C. Ernest, IV, Director of Operation
148 The Nature Conservancy	Judy Haner, Director of Marine and Freshwater Program
149 Weeks Bay Foundation	Yael Girard, Stewardship and Outreach Coordinator
150 Wolf Bay Watershed Watch	Leslie Lassiter Gahagan, President
151 Sierra Club Local Chapter - Mobile, Alabama	Carol Adams-Davis, Vice Chair
152 Alabama Bankers Association	Scott Latham, President and CEO
153 Alabama Board of Engineers	Regina Dinger, Executive Director
154 Alabama Railway Association	Mike Russell, President
155 Alabama Road Builders Association	Tom Layfield, Executive Director
156 Alabama Section of American Society of Civil Engineers	Brad Williams, P.E., M.ASCE, Montgomery Branch President
157 Associated Builders & Contractors, Inc.	Jay Reed, President
158 Home Builders Association of Metropolitan Mobile	Cullen Jacobs, President
159 Manufacture Alabama	George Clark, President
160 Realtors Association - Mobile County	Kelly Cummings, President
161 Realtors Association - Baldwin County	Sheila Dodson, CEO
162 Alabama Restaurant and Hospitality Association	Mindy Hanan, President and CEO
163 Mobile County Roadbuilders Association Inc.	Josh McElhenney, President
164 Alabama Charter Fishing Association	Tom Steber, President
165 Organized Seafood Association of Alabama	Ernie Anderson, President
166 Alabama Department of Economic and Community Affairs (ADECA)	Jim Byard, Jr., Director
167 Alabama Department of Conservation and Natural Resources - State Lands Division*	Phillip Hinesley, Chief - Coastal Section
168 Alabama Department of Environmental Management*	J. Scott BrownField Operations Division
169 ADPH Baldwin County	Arrol Sheehan, Director, Public Information Division
170 ADPH Mobile County	Bernard H. Eichold II, M.D., Dr. P.H., F.A.C.P.
171 U.S. House of Representatives	The Honorable Bradley Byrne
172 U.S. Senate	The Honorable Jeff Sessions
173 U.S. Senate	The Honorable Richard Shelby
174 Alabama Cooperative Extension Baldwin County	Susan Wingard
175 Alabama Cooperative Extension Mobile County	Amelia Mitchell
176 Alabama Department of Insurance	Stephen Holmes
177 Alabama Department of Transportation (ALDOT)*	John R. Cooper, Transportation Director
178 Alabama Emergency Management Agency (AEMA)*	Art Faulkner, Director
179 Alabama Forestry Commission	Jerry M. Dwyer, Chairman
180 Alabama Historical Commission (AHC)*	Lisa D. Jones, Executive Director
181 Alabama Public Service Commission	Twinkle Andress Cavanaugh, President
182 Geological Survey of Alabama (GSA), Coastal Resources Program*	Stephen Jones
183 Gulf State Park	Greg Lein, Director
184 Mobile Bay National Estuary Program (NEP)*	Roberta Swann, Director
185 National Marine Fisheries Service (NOAA)*	Dr. Roy E. Crabtree, Regional Administrator
186 Natural Resource Conservation Service (NRCS) Baldwin County	Rhonda Bryars, District Administrative Coordinator
187 Natural Resource Conservation Service (NRCS) Mobile County	Joyce Nicholas, District Conservationist
188 U.S. Coast Guard Sector Mobile*	Captain Thomas S. MacDonald, Commanding Officer
189 U.S. Fish and Wildlife Service, Alabama Ecological Services Field Office*	Bill Pearson, Field Supervisor
190 Weeks Bay National Estuarine Research Reserve (NERR)	L.G. Adams, Manager
191 Alabama Secretary of State*	John H. Merrill, Alabama Secretary of State
192 U.S. Department of the Interior*	Sally Jewel, Secretary of the Interior
193 Federal Emergency Management Agency, Region 4*	Robert Samaan, Deputy Regional Administrator
194 U.S. Environmental Protection Agency, Region 4*	Gina McCarthy, Administrator, EPA
195 U.S. Geological Survey*	Suzette Kimball, Director

Stakeholder	Name
196 Porch Creek Indians	Debra Strickland, Legislative Coordinator
197 Alabama Power	Mark Crosswhite, President and CEO
198 Baldwin EMC	Karen Moore, CEO
199 Daphne Utilities	Danny Lyndall, General Manager
200 Mobile Airport Authority	Herbert A. Meisler, Chairman
201 Mobile Area Water and Sewer Service (MAWSS)	Charles Hyland, Water and Sewer Director
202 Riviera Utilities - Main Office: Eastern Division	Dear Representative
203 Riviera Utilities - Branch Office: Western Division	Dear Representative
204 Mobile Planning Commission	Doug Anderson, Counsel
205 Baldwin Planning & Zoning Commission	Vince Jackson, Planning Director
206 Eastern Shore Chamber of Commerce	Casey Gay Williams, President
207 Central Baldwin Chamber of Commerce	Gail Quezada, Executive Director
208 Society of American Military Engineers	Brigade General Joseph Schroedel, Executive Director
209 Mobile Chapter of the Alabama State Bar Association (MBA)	Barbara C. Rhodes, Executive Director
210 United Seafood Association Bayou LaBatre	Business Closed - Yellow Pages
211 Business Council of Alabama	William J. Canary, President & CEO
212 Alabama Forestry Association	Chris Isaacson, Executive Vice President
213 Alabama Forest Owners Association	Dear Representative
214 North Alabama International Trade Association (NAITA)	John R. Hamilton, President
215 Alabama Retail Association	Rick Brown, President
216 Birmingham Business Alliance	Brian Hilson, President and Chief Executive Officer
217 Economic Development Association of Alabama (EDDA)	Jim Searcy, Executive Director
218 Economic Development Partnership of Alabama (EDPA)	Steve R. Spencer, President
219 Alabama Trucking Association (ATA)	Frank Filgo, President and CEO
220 Mobile Lions Club	Steve Russell, President
221 Kiwanis Club	Anthony Shute, Unit Director
222 Dauphin Island Chamber-Commerce	Dear Representative
223 Mobile County Wildlife and Conservation Association (MCWCA)	Marl Cummings
224 Share the Beach	Dear Representative
225 Delta Bike Project (DBP)	Kevin Greene
226 Mobile Bay Audubon Society (MBAS)	John L. Borom, President
227 Leave Only Footprints	K. Maghan
228 Alabama Coastal Heritage Trust (ACHT)	Hendrick Snow, President
229 Mississippi-Alabama Sea Grant Consortium (MASGC)	LaDon Swann, Ph.D., Director
230 Auburn University Marine Extension and Research Center (AUMERC)	LaDon Swann, Ph.D., Director
231 The Peninsula of Mobile	Debi Foster, Director
232 NextDoor Riverside Area Community Action Group (CAG)	Betty Fowler
233 Africatown Community Development Corporation	Cleon J. Jones
234 Fulton Road Community Action Group	Delphin Draine / Delphine Dubose
235 Dora Franklin-Finley African-American Heritage Trail of Mobile	Dr. Joycelyn Finley-Hervey, Vice-President
236 Dauphin Island Parkway Senior Activities for Independent Living Center (SAIL)	Julie McGee, Director
237 Community POC	Karlos Finley
238 Africatown Business & Community Panel	Lister Portis / Jerrod White, Registered Agent
239 United Methodist Inner City Mission (UMICM)	Rev. Tonny H. Algood, Director
240 Bethel AME Church	Rev. Bobby Cox
241 Yorktown Missionary Baptist Church	Rev. Chris Williams
242 St. Peter Missionary Baptist Church	Rev. Cleveland McFarland, Jr.
243 Calvary Assemby of God	Rev. David Edwards, Lead Pastor
244 Revelation Baptist Church	Rev. David L. Frazier, Senior Pastor
245 Union Baptist Church	Rev. Derrick Tucker
246 New Shiloh Missionary Baptist Church	Rev. Dr. Clinton L. Johnson, Senior Pastor
247 Mount Pleasant Missionary Baptist Church	Rev. James Murphy
248 Delaware Street Missionary Baptist Church	Rev. John H. May, Pastor
249 El-Bethel Primitive Baptist Church	Rev. Jonthan Yates
250 First Hopewell Baptist Church	Rev. Lamar Brady
251 Stewart Memorial CME Church	Rev. Marvin C. Lue, Jr.
252 First Baptist Church of Baltimore Street	Rev. Melvin Clarke
253 Mount Zion Baptist Church	Rev. Portis
254 Mount Zion Primitive Baptist Church	Dear Representative
255 Mount Sinai Missionary Baptist Church	Rev. W.C. McNeil, Sr.
256 Historic Africatown Welcome Center	Robert Battles
257 Housing First, Inc.	Herman Tinsley, Director
* - Cooperating Agency	