



THE MEMPHIS DEPOT TENNESSEE

ADMINISTRATIVE RECORD COVER SHEET

AR File Number 549

**Defense Logistics Agency
MEMPHIS DEPOT
RESTORATION ADVISORY BOARD
Agenda**

**Thursday, April 15, 1999
6:00 p.m.
"J" Street Cafe Building 274
2163 Airways Boulevard
Memphis, Tennessee**

Welcome and Introductions

Mr Mondell Williams
RAB Community Co-Chair

Review and Approve Agenda
Review March Meeting Minutes

5 min

Mr Mondell Williams

Old Business

Comments/Questions from Mar meeting

10 min

Mr Shawn Phillips
RAB Facility Co-Chair

New Business

Minority Contracting Presentation

30 min

Mr Leo Hickman
Corps of Engineers, Mobile

BCT Update

5 min

Mr Shawn Phillips

RAB Comment Period

5 min

Mr Mondell Williams

Public Comment Period

15 min

Mr Mondell Williams

Adjourn Meeting

MINUTES**Restoration Advisory Board****April 15, 1999****The Memphis Depot, Memphis, TN****"J" Street Cafe, Building 274**

The Restoration Advisory Board (RAB) meeting was held at 6:00 p.m. on April 15, 1999 at the Memphis Depot, Memphis, Tennessee in the "J" Street Cafe, Building 274, 2163 Airways Boulevard, Memphis, Tennessee. The attendance list is attached.

WELCOME AND INTRODUCTION

1

2 MR. WILLIAMS: Good evening, everyone. We would like to start our meeting off
3 for April. I would like to welcome everyone to the April meeting
4 for the RAB committee here at the Depot.

5 MR. PHILLIPS: Mr. Bradshaw, can you hear us back there okay?

6 MR. KEN BRADSHAW: Yes.

7 MR. WILLIAMS: I would like to welcome any former employees. Or, if there are any
8 residents of the community, I would like to welcome you, and
9 especially I would like to welcome all of our guests here tonight for
10 our RAB meeting. Today they had a conference with the U S
11 Corps of Engineers for - Pre-proposal Business Conference - Pre-
12 Placed Remedial Action Contract. They had about 70 contractors
13 and subcontractors here today, and I would like to welcome all of
14 the subcontractors to the Depot here to participate.

15 MR. PHILLIPS: Let me also welcome some of our guests from the Corps of
16 Engineers. Kurt Braun from Mobile. Mike Abeln from Mobile - he
17 was at our last RAB meeting. I'm drawing a blank.

18 MR. KALIFEH: Ron Kalifeh

1 MR. PHILLIPS. Ron Kalifeh We had some contracting folks here Our presenter
 2 tonight is Leo Hickman Leo Jackie Jenkins All of these folks
 3 are with the Mobile District of the Corps. Liz Cotton. From the
 4 Huntsville District of the Corps of Engineers, we have Edna
 5 Sheridan here, and Mike Fulford. And also, from the Small
 6 Business Administration out of Nashville, we have Ms. Sandra
 7 Jackson here Most of those folks presented here at our conference
 8 with the potential contractors Also, from another federal agency,
 9 he has been to several of our RABs You'll probably remember his
 10 face, Dr. John Crellin with the Agency for Toxic Substances and
 11 Disease Registry (ATSDR) I would like to welcome all of you
 12 folks here tonight

13 MR. WILLIAMS: I would like to make sure that all of the guests sign in at the back
 14 and make sure that you give complete addresses Include your zip
 15 code, so if you want some mailing information, you will be able to
 16 get it And, to let you know too if you do speak, make sure you
 17 give your name first and speak pretty clearly because our
 18 transcriptionist back here, she has a hard time with us at times
 19 because she can't hear us.

20 MR. PHILLIPS. She also mentioned to me tonight that the acoustics of this room
 21 are horrible. Especially members of the RAB, if you speak, we
 22 prefer you to wait until you get the mike in front of you. But if the
 23 mike is not in front of you, please speak loudly so she can hear you.
 24 And we will pass the mike around for the folks up here at the table.

25
 26 **REVIEW MARCH MEETING MINUTES**

27
 28 MR. WILLIAMS: All right. I would like to know if there are any changes or any
 29 corrections to the minutes of the last meeting? It was mailed out,

1 so I assume everybody has read it And, if there are any changes,
2 get ready to make them If there are no changes, could I have a
3 motion to approve?

4 MR. ENGLISH I move that we approve the minutes.

5 MR. TRUITT: Second

6 MR. WILLIAMS: All in favor?

7 RAB MEMBERS: Aye.

8 MR. WILLIAMS: Any opposed? Abstained? Motion carried.

9

10 **REVIEW AND APPROVE AGENDA**

11

12 MR. WILLIAMS One more thing I wanted to let you know RAB members. If you
13 have anything that you would like to add to the agenda, please see
14 Ms. Moore. You all forgive me for being so nervous This is the
15 first time we've had this many people here. And, you know you
16 have to be sort of professional, so you all please overlook it. All
17 right. So, if there is anything that you would like to add to the
18 agenda, make sure you see Ms Moore and she will add it to the
19 agenda before the meeting I would like to ask if everybody has
20 looked at the agenda today, if you all would like to add anything or
21 change anything on the agenda, please make it known at this time
22 If not, could I get a motion to approve the agenda?

23 MS. YOUNG: I so move.

24 MR. WILLIAMS: May I get a second?

25 MR. BOND Second.

26 MR. WILLIAMS: All in favor?

27 RAB MEMBERS: Aye.

28 MR. WILLIAMS: Any opposed? So carried.

29

1 **OLD BUSINESS**

2

3 **COMMENTS/QUESTIONS FROM MARCH MEETING**

4

5 **MR. PHILLIPS.** We would like to get to Old Business now. I've got 10 minutes to
6 do this. This is going to be difficult. We mentioned at the last
7 RAB plans for public comment meetings for upcoming removal
8 actions. I would like to give you an update of when those are
9 planned for. Also, this past - over the last two weeks, Ms. Alma
10 Moore polled members of the RAB. She called them and polled
11 them for their preferences on which night to have these public
12 meetings or to have them on the weekend. It seemed like the
13 overwhelming response was to have them on the night of the RAB
14 as an extension of the RAB. So, that's what we're planning right
15 now

16

17 We have two that we're planning. One will be at the next RAB
18 meeting on May 20th. This is for an Engineering Evaluation Cost
19 Analysis (EE/CA), a document which we have in draft form now.
20 It's not finalized yet. We hope it will go final on May 17th and be
21 out in the repositories for public review. May 17th is just three
22 days before the RAB. That night at the RAB we will do
23 presentations on those proposed locations. And, generally speaking
24 all these locations are shallow soil removals. They are all small
25 locations down to a couple of hundred square feet up to maybe
26 1,000 or 1,500 square feet. There are five different locations we're
27 looking at.

28

1 The second public comment meeting we're planning will be on June
2 17th That's two RABs from now and that is the big one The one
3 we have all anticipated - the Chemical Warfare Materiel (CWM)
4 project. That's the one when we are having guests from the Project
5 Manager from Non-stockpiled Chemical Warfare Material (PM
6 Non-Stockpile). The contractor has been retained to do the
7 removal action. The Huntsville Corps of Engineers, another group
8 from Aberdeen, Maryland called Technical Escort Unit. That is the
9 meeting that all of those folks will come and do a presentation and
10 open up the floor for public comment
11

12 Second order of Old Business - a RAB member Ms. Peggy Brooks,
13 Peggy are you here? She asked a question last month about how
14 could she find out information about the developer that built her
15 home, that built her community. Her community is right across the
16 street from Dunn Field on Hays Street or Hays Road I did not
17 think we would get an answer for her question on that because I
18 believe that was established back in the 50s or 60s. But, apparently
19 we did find out someone to call at City Hall and we sent her a
20 response to that. And good luck on that A copy of that response
21 letter to Ms. Brooks will be attached to the minutes from this
22 month and it will be mailed out to all of you.

23 MS. MOORE: I would like to make a comment to that follow-up. I've always
24 asked RAB members to assist me in getting information, and I
25 would like to thank Mr. Garrison - John Garrison, RAB member,
26 for immediately getting in contact with the Memphis and Shelby
27 County Planning Division He got me in touch with someone. So,
28 I would like to thank Mr. Garrison for that effort in helping me get
29 information for Ms. Brooks.

1 MR. PHILLIPS: Thank you, Alma. Another thing that I have is Old Business, and
2 we haven't touched on this for several months. Stanley Tyler hasn't
3 forgotten about this issue. It is our Web page and he keeps
4 reminding me about it. This is the response I got back about the
5 status of our Web page. Our Command Defense Distribution
6 Center has a draft Internet policy called Clearance of Department of
7 Defense, Defense Distribution Center Information for Public
8 Release. That is the policy where they decide what type of
9 information could be put on the Internet. This policy is out in draft
10 form at all of the different defense depots, and it is being reviewed.
11 It has taken quite a bit of time to develop that policy because there
12 has been issues about Internet security.

13
14 Now, I am sure you have heard about some issues in the news
15 Things kids can pull off the Internet and build, things like that. This
16 increased security has caused the Defense Distribution Center
17 (DDC) to take a close look at the information we want to put out,
18 and we are in that process right now. They have to approve the
19 content that we are proposing for that page, which is basically our
20 administrative record. Once they approve of that then they can
21 start to build the Web page for us. I wish I had a date to give
22 members of the RAB because you have waited for this. But, I don't
23 have a date. I'll keep updating you at the RABs as I find out more
24 information. Mr. Tyler?

25 MR. TYLER: Stanley Tyler. I would like to know the reasons why they are
26 concerned about the information that we want to put on the Web
27 page, because it is already in the repositories, and the minutes are
28 already being mailed out, and the chemicals are widely known. Is
29 there a justification for being afraid to put out what is already public

1 record? It is just easier access to information, not any government
2 secrets Could I have a copy of that letter so I can take it to
3 appropriate officials maybe, and we can put some heat on the
4 appropriate people.

5 MR. PHILLIPS: You had a question about what is the concern. I don't know what
6 the concern is. I think it is more of a policy that they are trying to
7 work out. They might not be concerned about the details of what
8 we want to do, but they are trying to come to grips with their
9 policy, but that is a supposition on my part. I'm not sure of that.
10 And they haven't given me anything in writing. I mean the notes I
11 have up here to myself were notes I took on the telephone when I
12 was talking to the gentleman from New Cumberland Mr. Tyler?

13 MR. TYLER: Has he sent you any official response in writing that I may have a
14 copy of?

15 MR. PHILLIPS: No, he hasn't

16 MR. TYLER: Well, may I request of you to have him send you something in
17 writing so that I can take it to the appropriate people?

18 MR. PHILLIPS: I will do that

19 MR. TYLER: Thank you

20 MR. PHILLIPS: Okay, we have the TAPP Grant, which for those in the audience
21 who don't know, it is the Technical Assistance for Public
22 Participation Grant. It's a Department of Defense equivalent to the
23 EPA's (Environmental Protection Agency) TAG (Technical
24 Assistance Grant) Grant. This RAB has been in that process and
25 I've submitted the TAPP application. It is up in contracts at New
26 Cumberland now for procurement, and I'll let you know more
27 about that next month
28

1 The last issue I have on Old Business before we move on to
2 tonight's agenda is an issue that deals with the very real and very
3 poignant public comments we had at the end of last month's
4 meeting. I felt I needed to say something about this because after
5 the meeting I spoke with one of our RAB members and he was
6 frustrated. He was frustrated because we were being asked things -
7 the RAB was being asked to do things. And, frankly he felt
8 powerless to respond to what was asked. This caused me to go
9 back and look back at the Federal Register for what the purpose of
10 a RAB is, the issues that the RAB faces, but also how to handle
11 other issues.

12
13 There is a quote that is within the Federal Register I wanted to read
14 to members of the RAB just so you know. It goes "Because
15 RABs provide a direct channel for communication to the
16 installation, community members and citizens may raise some non-
17 restoration issues during RAB meetings. Although these issues are
18 not appropriate for discussion within the context of the RAB, DOD
19 (Department of Defense) should be responsive to these concerns by
20 referring them to the appropriate offices at the installation or to
21 alternate forums appropriate for the issues." There are a lot of
22 issues that face this community and this RAB. There are health
23 issues, which we heard about last month. There are the issues
24 which the RAB does address, environmental cleanup issues. There
25 are also issues which we haven't heard at the RAB but we hear in
26 our office about jobs. You know when the base closed a lot of jobs
27 were lost. Questions about the potential for reuse and who's going
28 to be out here to employ people in the future. We will never
29 suppress any public comment on any of these issues. My guidance

1 says, I am not to do that and I don't plan on doing that. Sometimes
2 the RAB may not be able to address all of the concerns voiced
3 during the public comment period
4

5 There are other agencies, and what we've tried to do is refer who
6 has made these comments to the proper agencies. I've made a lot
7 of references to citizens surrounding the Depot - neighbors - to the
8 Agency for Toxic Substance and Disease Registry for health issues.

9 Just within the last two weeks I've discovered or learned, that for
10 former employees' health issues, there is an agency that does
11 address that. We have made no contact with that agency yet, but
12 I'm sure Ms. Betty Mills might make contact with them. I let her
13 know in a letter earlier this week, or late last week, that this other
14 agency, the National Institute for Occupational Safety and Health
15 (NIOSH), does look at systemic issues surrounding employees'
16 health concerns - employees' health concerns that came from
17 workplace exposures. We work hard to get answers for people.
18 Sometimes we don't always have the answers, but if we don't, we'll
19 try to let you know who can help you. And that is really all I
20 wanted to say on that. So, if RAB members feel frustrated, please
21 don't. It is just part of our process.

22 MR. WILLIAMS: I would like to ask you a question, Shawn and maybe you might
23 direct it to Mr. English. We have a copy here of the invoices of all
24 the moneys proposed to be spent for the restoration thus far. And I
25 was looking at some of these prices, and they look relatively cheap
26 here. I'm wondering, are some of these prices by the hour or what?

27 MR. PHILLIPS: Are you referring to the financial information that the Tennessee
28 Department of Environment and Conservation (TDEC) brought last
29 month?

- 1 MR. WILLIAMS: Yes
- 2 MR. PHILLIPS I would defer that question to Mr. English
- 3 MR. ENGLISH We're a very good value. I tried to explain this last meeting. Those
4 are not the hourly rates. Those are the dollar charges for the time
5 that is worked for that day. It might be 15 minutes of work. But,
6 more normally it's in half-hour increments. We don't try to break it
7 down to any less than half an hour. And if it is like three-quarters
8 of an hour, we will go to half-hour or an hour. It usually comes out
9 even in the long run. It's usually in half hour increments or full-
10 hour increments. And it may be one event, maybe two and a half
11 hours; another may be 30 minutes. We are not very expensive. We
12 think our work is a pretty good value.
- 13 MR. WILLIAMS: I was just wondering because of the amount of money that we had
14 discussed in the last meeting that had been spent, and when you
15 start looking at the \$26 dollars for this and \$92 dollars for that. I
16 was wondering how it would get up to a hundred thousand and two
17 and \$300,000 in a short period of time?
- 18 MR. ENGLISH Our work at the Depot - we don't work full time at the Depot. The
19 field contractors for example, they will put full days in, long days
20 day-in-and-day-out. We get a document in our office that we get a
21 response team to work. We may turn our attention to a Depot
22 document that we review for an hour or hour and a half, sometimes
23 two or three hours, and that will be it for that day. Or, on days like
24 the third Thursday, we spent more time. You will see the third
25 Thursdays are a little fatter because we spend most of day out here
26 and then some.
- 27 MR. WILLIAMS: I was just curious.
- 28 MR. PHILLIPS: Mr. Brayon?

1 MR. BRAYON On that same document, is William English the same as Jordan
2 English?

3 MR. ENGLISH Yes.

4 MR. BRAYON. Are you trying to disguise your name? (laughter) Thank you.

5

6 **BRAC CLEANUP TEAM UPDATE**

7

8 MR. PHILLIPS: Thank you for that. Before we get into New Business, I would like
9 to, when Mondell asked for this, I should have spoken up. But I
10 would like to propose a very minor change to the agenda. The last
11 item we have before RAB comments and then public comments is
12 the BRAC Cleanup Team update. I would like to go ahead and do
13 that. Mr. Turpin Ballard with the EPA could not be with us today.
14 We also had some, how can I put this, several of our team members
15 who come from Huntsville could not make it today due to illnesses
16 in the family. So basically we didn't have a BRAC Cleanup Team
17 meeting today. We had a pretty full agenda with the contracting
18 conference that we already had. And that is what I dedicated my
19 time to today. BRAC Cleanup Team update is we didn't meet. So,
20 with that, we would like to -- Mr. Tyler, please?

21 MR. TYLER: I was at the BRAC update meeting in February and the one we had
22 in March. And I had a lot of questions. First of all I would like to
23 thank the BRAC team for putting up with my questions and me
24 giving them a headache. It was informative and it was a whole lot
25 of information. And now I understand some of the process about
26 how they go about doing things around the Depot. Only one point
27 I will make. You will probably see me in the future, so I am sorry.

28 MR. PHILLIPS: No problem. We enjoyed your presence there. I'd like to point out
29 that Mr. Tyler, way back last fall before he was ever a member of

1 the Restoration Advisory Board, took half a day off one day and
2 came down to help us outline our Web page, a Web page which still
3 isn't up yet. But, he's been a very good asset to the BRAC Cleanup
4 Team so far and provided a lot of valuable input as all of the RAB
5 members who have attended our BRAC Cleanup Team meetings
6 have. We need to ask for a volunteer for next month for May.

7 MR TYLER. Thank you

8 MR. PHILLIPS: Would you like to volunteer?

9 MR TYLER: I just said thank you

10 MR PHILLIPS. We would like to try to cycle through different members so
11 different RAB members can see what we do. We had no other
12 volunteers Mr. Tyler, so welcome back

13 MR PHILLIPS. I'm going to consider that we just did the BRAC Cleanup Team
14 update since there isn't an update and introduce the next guest

15 MR TRUITT. Shawn, before you move to New Business, maybe this is Old
16 Business in a sense, and I was looking at the agenda here I know
17 when we get to the RAB comment period, we may be going off in
18 some different direction. I think this is an appropriate time. The
19 recent EnviroNews had an article and a picture of one of the
20 members of this neighborhood, Ms. Vernestine Simon Our
21 organization asked me, and I hope you received a letter, I sign a
22 bunch of things. You should have received one by now.

23
24 But, for the record, to compliment you and the staff for recognizing
25 her life. She was not a person who sought a lot of publicity. She
26 was the nucleus behind putting volunteers out of our organization
27 into different initiatives which are of concern. And, it just so
28 happened that one of the volunteers, Ms Dorothy Carr called me
29 today to remind me of the RAB meeting. I thought we should

1 insert that just to compliment you and your staff for having
2 recognized her life as probably a lot of members here didn't know
3 her. But she was the nucleus behind volunteers from our
4 organization.

5 MR. PHILLIPS: I appreciate that. She volunteered to help us with some of our
6 community relations efforts, getting documents out in our
7 repositories. And, unfortunately, we had a very short time with her.
8 She only volunteered for two months, roughly two months. So, she
9 is sorely missed already

10 MR. WILLIAMS: Mr. Tyler, I would like for you to just give me a brief overview
11 about how you feel about the meeting that you attended that you
12 want to go back and see again

13 MR. TYLER: Number one, I didn't know what they were doing. So, when I went
14 I finally got an idea. I didn't know how they were going about
15 grading sites, picking sites, cleaning up, and who was who, and
16 what was what. So, it taught me a valuable lesson. If you want to
17 know, go to the meetings and learn.

18 MR. WILLIAMS: Well, I've attended. I just wanted to get a feel for how you felt
19 about it.

20 MR. TYLER: Well, the number one issue I got a lot of information on was the
21 perceived cleanup of the mustard gas over at Dunn Field.

22 MR. WILLIAMS: Perceived?

23 MR. TYLER: Excuse me, well, it hasn't happened yet.

24 MR. PHILLIPS: The planned?

25 MR. TYLER: Planned, excuse me. And I wanted to bring out, in case there is a
26 catastrophe, we need some kind of disaster plans in place to show
27 the people in the community we are concerned. It is like Exxon
28 Valdez. They were prepared for the spill, but, when it happened
29 there wasn't any containment. Ten years later, you are still having

1 trouble. I just wanted to relate some of the people in the
2 neighborhoods' fears, that before you go digging in Dunn Field, this
3 mustard gas, we've got all contingencies covered in case you get a
4 worst case scenario. And the BRAC Cleanup Team assured me
5 that this is going to be taken care of and looked into and the public
6 is going to be informed in advance.

7 MR. PHILLIPS: The June 17th, I believe it is, RAB meeting is when we are going to
8 do the public comment on the Chemical Warfare Materiel action.
9 One of our main requests of the experts that are doing this is to
10 brief the community about the safety plans, the contingency plans.
11 And that came directly out of a lot of your advice from last month's
12 RAB, our last month's BRAC Cleanup Team

13 MS. MOORE: On that response, I've been tasked to do a specific CWM, which is
14 Chemical Warfare Materiel community relations plan, which is
15 totally separate from the community relations plan which you guys
16 have seen. That CWM plan will specify my plan of action and
17 course of action for the Depot to get information out. Now, June
18 17 is not the end. That's just the start of the first public meeting. If
19 we feel that we need more, we want to have smaller meetings, Ms
20 Willett has offered her school, Dunn School, and various places
21 I'm going to contact the churches to have it at different times. It
22 just seems as if those nights, Thursday nights, people in the
23 community are accustomed to coming to the Depot for the RAB
24 meetings. However, for those people who work 3 p.m. to 11 p.m.,
25 I don't want to ignore them nor those people who feel Saturday
26 would be best. So, we are going to have additional outreach to let
27 people know what's going on
28

1 I don't know what day was that, yesterday, I think it was, that I
 2 attended, a Hazardous Waste Symposium at the AgriCenter I
 3 attended because I wanted to know what's going on and see what
 4 happens if something were to happen here. They had the
 5 Emergency Medical Response trailer. They had the fire department
 6 and the Red Cross. I collected cards and met contacts to get in
 7 touch with those people. When we do have a public meeting -
 8 comment period, I want to have these people on hand to talk about
 9 their role should an emergency come up. However, the contractors
 10 are doing all kinds of tests, and have been doing them for years, to
 11 make sure that we hopefully can prevent that. But, should
 12 something happen, the five P's - Proper Planning Prevents Poor
 13 Performance - will be in place. That's what I'm after.

14
 15 **NEW BUSINESS**

16
 17 **MINORITY CONTRACTING PRESENTATION**

18
 19 MR. PHILLIPS Thank you. We need to move on to New Business. We have a
 20 presenter, a guest from the Mobile District, Mr. Leo Hickman. I
 21 would like to introduce you, Mr. Hickman. I believe we're going
 22 to ask if you stand up here. That gives the best view to the most
 23 people in the room.

24 MS. MOORE: Kurt, will you please come and introduce Mr. Hickman? I
 25 appreciate that. I know I didn't ask you to be on the program, but
 26 I'd appreciate you doing this for me.

27 MR. BRAUN: My name is Kurt Braun. I'm Project Manager with the Corps.
 28 Last month, we were tasked with giving a Minority Contracting
 29 Presentation So, we went back to the office last month, gathered

1 our team together and we came up with what happened really this
2 afternoon. It was the start of the subcontracting plan to get the job
3 fair and people in the Depot area involved in our cleanup process.
4 So, Mr. Hickman is Chief of Contracting. He's going to be the
5 Contracting Officer on this \$15 million dollar contract. He's going
6 to go through the process of minority contracting, what is minority
7 contracting, and how do you do it.

8 MR. HICKMAN: Good afternoon everybody. Again, my name is Leo Hickman. I
9 am from Mobile. I've been with the Corps of Engineers down there
10 about 24 years. I wish I was Chief of Contracting...maybe one day.
11 But, right now, I'm just a Branch Chief down there over the
12 Construction, Architect, Engineering and Environmental Branch.
13 All the environmental contracts that are done in Alabama,
14 Mississippi, Tennessee and Florida that fall within our District, I
15 hire and fire. And by virtue of that, there are certain laws available
16 to me that afford me an opportunity to pursue all sorts of agendas,
17 one being socioeconomic goals for communities such as this that
18 have been impacted by what is going on here at this base.

19
20 I want to tell you a little bit about the overall contracting scheme
21 and some of the empowering rules and laws that Congress has
22 given me as a contracting officer within the Federal Government
23 and how they will impact you folks. And I encourage questions
24 from the floor. I will do the best I can to explain each and every
25 thing. But, basically, what is going on here is that we had a
26 conference today. We put out what we call an RFP, a Request for
27 Proposal package, inviting industry - environmental industry - to
28 help us clean up this base. They got in written words based on
29 federal law policy, from a procurement nature, the concept of how

1 we want to clean up this base. Typically, with complex projects
2 such as this, we have to hold a conference. The conference is an
3 informal opportunity for companies of industry and any interested
4 personnel to come and basically help us edit that document, because
5 that document is what we thought, from a concept standpoint, of
6 what needs to be done to clean this place up. But we needed their
7 editorial comments such that it is going to end up being a marriage.
8 It is going to be a marriage of the Corps of Engineers. It is going
9 to a marriage of this Depot. It is going to be a marriage of the
10 community. It is going to be a marriage of the contractors,
11 subcontractors, to clean up this base.

12
13 And I chartered everyone that came today with another agenda. In
14 addition to cleaning up the base, there is going to be significant help
15 from the local community to clean up this base. And I have a lot of
16 tools at my disposal to assure that that is going to occur. My
17 commander put me on a plane this morning from Mobile. And he is
18 very serious that that is exactly what is going to happen, or the
19 message that I left with these individuals today, is I will fire them
20 and hire another contractor that's going to help us clean up the base
21 and that's going to do it in accordance with these rules. That is the
22 plain and simple message. Basically, what we have written at this
23 stage is putting together a contract tool. We will go through kind
24 of almost a personnel selection process. We call it a best value
25 source selection basically, where companies will write us a proposal
26 as to how they plan to provide technical expertise, managerial
27 expertise, potential pricing and subcontracting opportunities for this
28 community to clean up the project.
29

1 At this point in time, it is estimated that somewhere between \$14.8
2 million over the next 48 months - four years - is what it is probably
3 going to take to clean up this contract. That is our first guess, and
4 we will see how it goes. If we can do something beyond that, we
5 will do that at that time. That's what we are starting out with,
6 \$14.8 million dollars. I have a clause that will be in that contract
7 that effectively reads that 30 percent of that \$14.8 million dollars
8 over four years must be subcontracted out, must be. No ifs, ands,
9 or buts. It is not negotiable. Minimum requirement. They can
10 exceed that. I'm going to encourage that they exceed that. But
11 that 30 percent is not negotiable. Of that 30 percent, there are four
12 categories, subsets of that 30 percent from a category standpoint of
13 subcontracting. Sixty-one point two percent of that 30 percent is
14 to be subcontracted to small businesses; 9 1 percent is to be
15 subcontracted to small disadvantaged business, 4 5 percent is to be
16 subcontracted to women-owned businesses, and 1 percent is to be
17 subcontracted to a new entity known as HUB (Historical
18 Underprivileged Business) zone. I am still learning about HUB
19 zone.

20
21 But, in a nutshell, right outside the gate on probably two-thirds of
22 this facility is identified as a HUB zone. Basically, what that means
23 is that if there are firms that can accomplish the work within the
24 scope of this remediation effort that are HUB zone certified, these
25 folks have got to contract with them. They don't have a choice.
26 Now, let me tell you a little bit about what I understand about the
27 HUB zone. The first thing is there is a system out there on the
28 Internet. I'm still playing with the Internet. My 15-year-old
29 daughter lives on it. So, she is much more proficient at it than I am

1 But through the Internet, there is a program out there called
2 ProNet, and we have the Worldwide Web page addresses that we
3 can give to you folks, because I'm going to encourage each and
4 every one of you to go back and tell your other associates, anybody
5 you know in the business entities that may have work, and
6 especially if they are located in and around this base. They need to
7 get on ProNet and use that system to find out if they, first, are in a
8 HUB zone. They can also use that Internet Web address, and what
9 will happen is, when they get on there, they will start to see fill-in-
10 the-blank characters, and they can mouse around. Basically, what
11 they are doing is filling out information whereby they categorize
12 themselves again, in these four categories.

13
14 Now, I will tell you the small business certification, once they get
15 on the HUB zone, is what we call self-certified. That means, let me
16 give you a hypothetical A company that may -- a small company,
17 say an electrical contractor, gross annual receipts of less than \$3.5
18 million dollars over the last three years is considered a small
19 business. That is a lot of money So, that isn't hard to do It is
20 easy to be a small business there. And you just self-certify I am a
21 small business. The next one is women-owned That goes without
22 saying. Every husband in here is woman-owned. But, if the
23 woman happens to own the company, 51 percent of it, then that
24 qualifies as a woman-owned business The other two categories
25 here, the HUB zone, and the SDB, that one now has to be
26 approved through SBA. And Ms. Saundra Jackson of the Nashville
27 Office of the SBA Office is here. She can talk with you more at
28 length about that.
29

1 But, basically they are so serious about this, they are not just going
2 to take your word for it You've got to go into the system You
3 have got to fill out all the data. You have got to classify yourself in
4 those two categories Then, they are going to check you out and
5 make sure you are. But, once you become certified, if you become
6 a HUB zoned certified firm, and you can do work in several
7 entities-sod work, digging dirt, you know, equipment operators,
8 backhoe-the type of labor that is going to be involved in the
9 remediation of this work, these folks have got to do business with
10 you And if you are not that company, you need to get you a job
11 with them and tell them to get on-line, because it definitely is going
12 to offer a pretty significant possibility for you from that standpoint
13

14 Now that you understand about how the HUB zone is going to
15 work, let me tell you what I told the contractors today, both the
16 contractors that are bidding this thing as a prime and also those
17 bidding it for subcontracting opportunities. We kind of call it a pre-
18 proposal conference/job fair. It's going to be a continual thing.
19 We'll talk to you about that, because I figured out, based on what I
20 am understanding of the situation up here is, we've got to let each
21 other know who we are and what we do so that we can each fill
22 each other's needs and voids Those prime contractors, those multi-
23 million dollar prime contractors out here, they've got to do this.
24 So, where are the firms that are going to help them fill this void?
25 You need a job, or you need employment, or your business needs
26 work, you've got to make the connection with them. So, we are
27 trying to facilitate that process. And, again I have those tools via
28 the contract instrument
29

1 What is going to happen around May 27, or sometime thereabouts,
2 is we will be getting proposals in from these companies And, as
3 part of that proposal, they've got to give us what we call a
4 subcontracting plan As matter of fact, they've got to give us two
5 of them. They have got to give us a subcontracting plan that they
6 are going to use over \$14.8 million dollars over 48 months as to
7 how they are going to subcontract with these entities to make sure
8 they get their fair share of this \$14.8 million dollars. And we have
9 what we call a sample problem in the contract, or in the RFP. And
10 it basically says that what do we call this, a pit? A fire training
11 area? It was on this base somewhere, and it calls for the
12 environment best and it has got to be cleaned up.

13
14 Now, tell us how you are going to clean it up But, while you are
15 doing this tell us how you are going to do this too. I told them I
16 want to know that they have actually called and identified their
17 proposals, Joe Blow Plumbing Company from Airways Drive in
18 Memphis, Tennessee, and the point of contact was Joe Blow, and
19 the phone number and the date they spoke to them. Even though it
20 is all hypothetical, I'm going to take them through the exercise to
21 make sure hat they get the practice to do it when I sign the
22 contract. But that is what we're after.

23
24 Okay, so we will get that proposal. I'll tell you what else we've
25 done. Have any of you ever gone for an interview and not been
26 selected for the job? Somebody, obviously was better qualified
27 than you. In a hypothetical scenario, we may get five to ten
28 proposals Ain't going to be but one winner And it might come
29 down neck-and-neck between two companies. And the

1 discriminator, or the tie-breaker, for those two companies is going
2 to be who does the best job here in that proposal because we have
3 points. You know, it's kind of a football game. A team with 40
4 points is going to beat the team with 35. The team that has the
5 most points in that evaluation scheme is who is going to win the
6 ball game. It's just like the University of Tennessee won this year.
7 I'm a 'ole Tide fan myself, but anyway. They've got to play ball
8 with this and get those points and win the contract. So, again, if
9 you see what I am trying to do - I'm trying to send a message to
10 them that to win the contract they've got to do this. To gain those
11 points they've got to do this. And after they win the contract and
12 we award them some work out of this \$14.8 million dollars, there
13 are two reports that are required by law that they give me every
14 year as to how they are doing against that, how well are they doing
15 here, because my commanding officer has directed me to keep other
16 losing proposals open such that if this guy doesn't play ball, I am
17 going to fire him, and I am going to move on to the next company
18 This is serious business

19
20 But we need you all to help us help them make it work. And that
21 means getting on the Internet. That means using ProNet, and
22 getting on that data base and certifying yourselves and getting with
23 the program, particularly in this SDB area and the HUB zone,
24 which is just a pretty firm piece of cake here for the firms that are
25 local in this community here. It is just pretty much a shoe-in that if
26 you are in this, and you are HUB zone certified, you are going to
27 get work in this race. So, you got to get there. I hear too many
28 times when they fail in this SDB area that they didn't know that
29 minority firms were out there and what they can do. Well, there

1 ain't no excuse anymore There will be an excuse if we don't get on
2 there and do our job So, don't let it be our faults So, I am
3 encouraging you to encourage anybody you know in a business that
4 is looking for gainful employment through subcontracting
5 opportunities on this base to please use this system and get out
6 there.

7 MR. PHILLIPS: I would like to put up Web addresses.

8 MR. HICKMAN: Ms. Jackson has a little handout back here. Let me say this, too.
9 Everybody doesn't have Internet. For those that don't have the
10 Internet, there is no excuse. University of Memphis I understand
11 has access to it, and you can go there and get on it. The public
12 library has it And, Shawn I believe that you folks need to make
13 that opportunity available for these people as well. Okay, you have
14 the Internet. They can come here, call you all, go through Alma,
15 whatever. If you can write out a form and let them sign you on,
16 whatever it takes. Get on the Web page and get yourself certified
17 in this data base, that is exactly what has got to happen

18 MR. PHILLIPS: Let me make a remark about that. We have the Internet computer
19 that was supplied to us by, I believe it is called the Urban Institute.
20 There is a gentleman out of Howard University in Washington, DC
21 We've had that in our building for, gosh, I guess 18 months now.
22 And I think I have seen two people on it in that 18 months. But it
23 has Internet access. You are welcome to come in and use it at your
24 convenience during working hours. If you want to come after
25 hours, let us know so we can stay.

26 MR. HICKMAN: In a nutshell, that is what minority contracting opportunities will
27 come as a direct result of awarding this contract. I would like to
28 field any questions from the floor now.

1 MR. GRAY. Carter Gray. Contract issue. Once a year they certify compliance
2 with the subcontract plan. If they are not there, you can terminate
3 them at that point. Are there any other damages that are built into
4 the contract to try and compensate for that failure in the first year?

5 MR. HICKMAN: I guess the biggest ticket I have, I mentioned this was an Indefinite
6 Delivery Indefinite Quantity Contract. We call it IDIQ. And the
7 way I look at it, or the best way you can describe that, is I got a
8 Sears card in my pocket. I bought a lawn mower there about two
9 years ago and it was under warranty, and they didn't properly
10 service it. I still have that card, but I haven't used it. And I guess
11 my point being is, if they are not playing by the rules, I don't have
12 to give them any work. These people are getting ready to make a
13 significant capital investment in trying to, first just win the contract
14 at their own business expense. Do I have liquidated damages or
15 some other means of remedy to deal with that? No, sir, I guess not.
16 But a lot of these companies' reputations -- and I am going to say
17 this to you also

18
19 I've been doing environmental contracting for about six years now,
20 and we have a pretty good track record with some companies. I
21 will mention some names. Rust, I.T., Earth Tech. When they send
22 in their 294s and 295s on an actually semiannual basis to us they
23 more than exceed those goals. They are in a better capacity to
24 sometimes do it than other types of contracts that I deal with. I
25 also do dredging in Mobile, keeping the Mobile Harbor nice and
26 deep. The fact is, with that type of contract, there is not a lot of
27 subcontracting going on, because you own a dredge, and you buy
28 fuel, and you pump dirt or mud out of the middle of the Bay. There
29 is not a whole lot else to subcontract out. That is not the case here.

1 So, we have a high success rate, and I'm optimistic that we will
2 continue that Good question I appreciate it

3 MR. PHILLIPS: After the RAB comment period for this presenter, I would like to
4 open up the floor to the public. Before we do that, just as a matter
5 of interest, I see a lot of the gentlemen here and the lady from the
6 back there, and the lady in the front row here, who were here today
7 at our conference. Would all of the contractors who attended our
8 conference today and came back tonight, please raise your hand?

9 SPEAKER: You mean the primes?

10 MR. PHILLIPS: Primes, subs, whatever Give them a hand.
11 (APPLAUSE).

12 MR. PHILLIPS: Thank you for coming out. As the private citizens attending
13 tonight's meeting and the citizen members of the RAB can see,
14 there's a lot of interest in this job And I am confident Mr
15 Hickman is going to attain his goals because people are hungry for
16 this. Are there any other comments from the RAB itself? Ms
17 Bradshaw?

18

19 **RAB COMMENT PERIOD**

20

21 MS. BRADSHAW: I had a question. Actually, it is a comment, and I want to thank
22 you for putting emphasis on the minority contractors, because until
23 Dr. Kirk and Mr. Clay brought up this issue, nothing was being
24 done. And I am seeing that you are opening this up, but I don't see
25 a whole lot of money, you know that is on the board. And, see this
26 is what has been happening over and over again. You get the larger
27 companies who get the larger sum of the funds. And then you start
28 throwing out the crumbs. But this should have been done in the
29 beginning. But I do want to thank you for making this issue come

1 forward so that things will be better for the minority contractors,
2 that they will get a chance to participate

3 MR. PHILLIPS We've done what we have to elevate this issue I would like to
4 thank Kurt Braun from the Mobile District. It was one of the
5 RABs that he attended when this issue about minority contracting
6 first came up. And you are right. Kevin Clay and Dr. Kirk were
7 the first two folks who mentioned this as an issue. And it is a
8 concern for our community. Let me emphasize that the President
9 of the United States has a five-point plan. I'm sorry I can't tell you
10 what all the five-points are But one of the five points is to
11 expeditiously clean up the property and return it back to the public
12 use as quick as possible That's what my job is A second part of
13 the plan is to restore some economic benefit to the community.
14 That economic benefit should not only come after the place is
15 reused. It can also occur during the cleanup process to get to that
16 reuse So, this falls right in with the President's plan Mr. Brayon?

17 MR. BRAYON I just have one question You say that when you get to a certain
18 phase of the business and you find that that particular company is
19 not functioning, or not meeting the regulations that you have set
20 out for them, that you fire them I am concerned that if they get
21 halfway in, you fire them Does that mean that the new company
22 coming in would have to start from the very beginning? Of course,
23 I don't see that. But the point is that, is there a smooth transition
24 between the ones that you fire and the ones that you hire so that no
25 funds are lost? When I first saw that figure, the decimal point was
26 invisible, and I saw \$148 million. And, now, I am so pleased that
27 you clarified it, because now I see right, \$14.8 million. Which
28 means that minorities will get something like \$4.4 million. But you

1 see what I mean Will the transition be smooth so the funds will be
2 used to the fullest?

3 MR HICKMAN That is a very good question. And let me say, to be perfectly
4 honest and realistic, it is not an automatic firing. What I would
5 rather do, and what we are in a position to do, throughout the
6 normal monthly payment process, because we get certified payrolls,
7 I am including Social Security numbers. They have to provide us
8 certifications of subcontractor payments so we know who those
9 subs are. So, you are able to kind of track on a monthly basis how
10 they're doing. And you can forecast early enough that, hey, on the
11 path you are going on, you are going to fail. And to be honest with
12 you, I don't want to fire anybody. I want to help them succeed
13 because, see again, that is why we want to look into the plan of
14 how they are going to meet these goals twofold, both for the long-
15 term subcontracting goal, and the hypothetical plan that we have
16 out there, because we want to have a good, warm, fuzzy when I
17 sign the contract that, you know, that is a pretty reasonable,
18 realistic, aggressive plan There is a high likelihood there that he is
19 going to succeed. And that is going to weight out, because,
20 through the evaluation scheme, they get points based on the
21 aggressiveness that we see in that area.

22
23 So, it's kind of like we are going to have a pretty good feeling; and
24 again, I guess I go back to the track record of the other
25 environmental contractors where I haven't had to fire anybody in
26 the environmental industry for doing this for these reasons.
27 Because there is a high likelihood of success because of a
28 competent, realistic plan to begin with. And then we have got
29 companies who didn't win this job based on a low bid They won it

1 based on the fact that I am the best. I am the hostess with the
 2 mostest And I don't want to just work for Mobile I want to work
 3 with the Atlanta District and New York, Sacramento And my
 4 word is my bond, because another key thing is not just what you
 5 are going to do here, and I have talked to them about this today,
 6 but what did you do last year, and what did you do the year before
 7 that.

8
 9 See, don't just get with the program. You should have already been
 10 with the program. So, that track record, and again it is not just
 11 going to be what they rank. I introduced the lady over here,
 12 Jacqueline Jenkins, my Contract Specialist She is going to spend
 13 hours on the phone when those proposals come in, calling in
 14 references, speaking to these people, speaking to these customers,
 15 speaking to the small business personnel to see that they did achieve
 16 those goals in the past Of course, I have all sorts of access to
 17 computer data that will tell me that upfront anyway, not falsified
 18 information It is factual information. So, I use the term hire and
 19 fire because I want you to know that there is that absolute power
 20 there. Of course, that is the last resort You know, it is kind of like
 21 divorce. You don't want to do that. You would rather work the
 22 problems out. And that is what we are going to try and do first. I
 23 appreciate that question, sir.

24 MR. WILLIAMS: Mr Tyler?

25 MR. TYLER: Two questions. The first one being are there any restrictive rules,
 26 regulations about minority subcontractors not being qualified or not
 27 being able to do this, or to do that written into the contract,
 28 because most of the minorities may be new or just started, and they
 29 need an opportunity to get their foot in the door?

1 MR. HICKMAN: Again, what we're going to get in this proposal is information from
2 a management experience, corporate experience, previous
3 experience, that tells us that, not only can I do, but I have already
4 done, even in that entity, from the subcontractor, because you are
5 right. The first thing we want are competent, qualified companies
6 to clean the base who happen to be minorities. And, so to make
7 that connection, they get on ProNet. Their resumes are there. The
8 majority-owned firms learn about them. They need to start
9 networking and dialoguing and getting all the P's and Q's together
10 so that that proposal can come to us so that, again, we've got a
11 successful team inclusive of this entity that can help us clean up this
12 base.

13 MR. TYLER: Second question is: Are you going to be paying prevailing wages?

14 MR. HICKMAN: Absolutely. My second cousin is the Department of Labor. And I
15 have to pay the prevailing wage rates. And, by the way it is
16 published in the RFP document from everything from a millwright
17 to an electrician to a common laborer what he must be paid on this
18 contract. There will be surveys every month. There will be
19 certified payroll certifications saying I paid him this much, \$15.18
20 an hour for this same pay of \$15.18 an hour, unless I had to pay
21 him more because I had to pay to keep a good man.

22 MR. WILLIAMS: Ms. Peters?

23 MS. PETERS: I was glad to be here today when the presentations were made.
24 The only thing I hate, they were not made three years ago to have
25 given minority businesses an opportunity to know how to get
26 involved in it. So, I think what happened here today between 1:00
27 p.m. and 3:30 p.m., if some of the small businesses, and a lot of
28 them was here - small businesses - learn how to get involved, how
29 to get certified, and what they should do. And, then the way they

1 explained it today, they will be checking on it But these companies
2 will not know when they are coming to check to see if they are
3 doing what they are supposed to do And that was a good thing.
4 The only thing I hate is it wasn't done earlier, but they do have an
5 opportunity to find out how to get involved, how to get the
6 business and all And 70 percent goes to the company, and 30
7 percent to four other. You know, small businesses, women-owned
8 Then you are in a zone. See like the Depot is in this zone and 35
9 percent of the people who work in that zone have to live in that
10 area or in that zone or something. You know, there is a lot I feel
11 that the small contractors might have learned today that would help
12 them actually be able to get a contract.

13
14 So, we need a little more of this, because I believe some of them
15 might not even know how you go about getting into it, and they
16 might feel that the big contractors are using just their friends But
17 today it was brought out, if you have a business that can do a job,
18 then you have as much right to make your presentation and get an
19 opportunity to be hired for the job. That was the one thing that
20 would be helpful, because you know, companies know people who
21 can do jobs. So, they hire their friends. But today you brought it
22 out so that anybody can qualify if they can do the work. So, that is
23 good. And you need to do this another time so that maybe more
24 small contractors can come in and learn just how to go about
25 getting a job, because some people from small businesses might not
26 have the Internet. They might not know you got to get certified in
27 order to qualify for certain things. So, it was good what I saw here
28 today. I just wish it had been three years ago Thank you.

29 MR. PHILLIPS: Thank you, Ms. Peters. Dr. Kirk?

1 DR. KIRK The \$14.8 million dollars we were looking at, that is sort of a
 2 budgeted figure now based on what is on the table In other words,
 3 if we finish with that and the place is still contaminated, we would
 4 still spend more money for that?

5 MR. HICKMAN: What happens is the limits of my authority at this point in time is
 6 \$14.8 million dollars over one year, two years, three, four or five,
 7 and for the life of this contract. Here is what would happen. Let's
 8 say we are in month 36 of 48 months, and we see we have got a ton
 9 of more stuff to do. It would probably be time then, to issue a new
 10 RFP and start the process of selection again, such that it is ready to
 11 be awarded by the time the other one was going to expire.

12 DR. KIRK: Thank you.

13 MR. PHILLIPS: It also is incumbent upon me from DLA that if we need to ask for
 14 more funds, he is the contracting vehicle. He gets the work done
 15 for me I have to go up hat in hand and ask for the money if we
 16 need more money Jim Covington?

17 MR. COVINGTON: Would you explain the HUB zone a little more and where it is, how
 18 far it extends around the facility? Have you identified it yet?

19 MR. HICKMAN I would love to, sir, but I'm going to turn it over to an expert. This
 20 is Ms Jackson from the Small Business Administration in Nashville
 21 I am going to learn a little bit about it right along with you.

22

23 **HUB (Historical Underprivileged Businesses) ZONES:**

24

25 MS. JACKSON: As Mr. Hickman said, my name is Sandra Jackson, and I'm with
 26 the Small Business Administration (SBA) out of Nashville. The
 27 HUB zone program is a fairly new program. It was signed into law
 28 the 11th of June, 1998. What this program is about, it is the
 29 contracting program that is designed to bring money back into what

1 we call the depressed areas Now, in order to find out if a business
2 is located in a HUB zone, if you go into our Internet page, go into
3 services, and then go into HUB zone, it has a Web page You can
4 input an address in there. And that address, once you input it, the
5 program not only will tell you if the business is located within a
6 HUB zone, it will also map it for you.

7
8 Now, this Depot is sitting in a HUB zone, but that doesn't mean
9 that the whole area from Airways Boulevard from Interstate down
10 to Ball Road. If you look at that block where the Depot is sitting,
11 and I can show it to you on a map, it is a HUB zone But if you
12 cross the Interstate on Airways going out by the airport, you are
13 leaving the HUB zone. So, it is incumbent that if you want to be
14 classified as a HUB zone business, I say to you as a minority
15 company or regular small business, first off go in, look at the
16 application, find out if you in a HUB zone. If you are, complete the
17 application The SBA has to approve every application for a
18 business that wants to be included as a HUB zone business

19
20 HUB zone stands for Historically Underutilized Business. We have
21 been using all day long with acronyms. Now, once you have been
22 certified by the SBA, the clock is ticking, because Mr. Hickman
23 gave you the schedule today. And they are going to be, they have
24 strategic dates that they have to follow. So, I say to you please, if
25 you have a computer, please go in and take care of this. If you do
26 not have a computer, we do have a facility here in Memphis It is
27 located at 320 South Dudley. It is called the Small Business
28 Development Center. If you would go by there, they will help you
29 get your business registered under ProNet. They will help you see

1 if you are located in a HUB zone. And they will also give you
2 information on getting certified as a Small Disadvantaged Business

3
4 That is the other area I would like to take just a second to comment
5 on. In the past, a business just like they could self-certify
6 themselves as a small business or a woman-owned business, they
7 could also self-certify themselves as a small disadvantaged business.
8 But the law changed June 30th of 1998. It said that the SBA will
9 certify every business that wants to be classified as a small
10 disadvantaged business. Now, it came along December 31 and said
11 the pool of small disadvantaged businesses was not large enough
12 for fair competition for governmental purchases. So, they extended
13 that law to June 30, 1999. Now, what happens as of June 30,
14 which is going to be right in time for this procurement, in order to
15 be considered a small disadvantaged business, you have got to
16 contact the SBA and become certified. What is going to happen if
17 you don't do it? The prime contractor then wins this award and will
18 not utilize your services. It is cut and dried. The law has changed.
19 That is one of the reasons why they asked me to come here today.
20 I gave you a brochure that will give you a brief synopsis of the
21 various procurement programs that can help businesses within these
22 areas get their foot in the door. And I encourage you to please
23 utilize it. Now, I would like to open the floor for questions

24
25 **PUBLIC COMMENT PERIOD ON HUB ZONES**

26
27 **MR. VEASLEY:** My name is Floyd Veasley. I am with S&W Asphalt. We are an
28 8(a) firm. Is our name already -- has SBA turned over the SBA
29 8(a) firms to the ProNet?

1 MS. JACKSON Let me say that there are a few 8(a) firms that are located in a HUB
2 zone Guys, this is one time to market yourselves, because the
3 primes need to see who you are Also, there is one that is
4 graduated. Now, every 8(a) firm is an automatic SDA. If they are
5 graduating from the 8(a) program, they are still an SDB for three
6 years from the date of their last annual review, which means, Mr.
7 Frazier back here with All Tech, has graduated from the 8(a)
8 program, but he is still an automatic SDB. And you need to,
9 please, look around the room and contact the primes that are here
10 They need to know who you are Any additional questions?

11 MR. TYLER: On this zone outside the gate, does it go north too?

12 MS JACKSON. It goes down toward Ball Road

13 MR. TYLER. No. I am talking about due north toward Orange Mound?

14 MS JACKSON Yes But, what I am saying is, rather than me trying to tell you
15 exactly, find out where the business is located, go into the Web site
16 and input their address, because, as I said on one street, part of it
17 can be a HUB zone, and another end of it cannot be So, you need
18 to plot

19 MR. PHILLIPS After our meeting today, I went back to my computer and got on
20 the Net, it is www sba gov I went into this program You can
21 type in a specific street address, and it pulls up a map for you. It
22 puts a star on that street address, and you can tell by whether it is
23 shaded a certain color or not whether you are in a HUB zone or
24 not. We put in Shelby County, Tennessee. We could see the whole
25 county. Predominantly the HUB zone areas were within the
26 Memphis city area. I saw another one that looked like it was in the
27 Frayser area, North Frayser I think there might have been a few
28 highlighted in North Mississippi. I'm not real sure. But you can
29 take that general map for the county and zoom in on it. We didn't

1 go as far down as the Depot itself I had to leave my office to come
2 down to this meeting, but it is pretty informative

3 MR. TYLER: Thank you

4 MS. JACKSON: Any additional questions? Thank you very much.

5 MR. PHILLIPS Thank you folks for your presentations. We appreciate it a lot.

6 Are there any other general comments from the RAB on questions?

7 I would like to open up the floor for public comment. Please just

8 raise your hand and be recognized. If you have a question or a comment, you

9 comment, then you need to voice your name, if you so choose to

10 do, and speak loudly so the transcriptionist can understand you.

11 Over here.

12

13 PUBLIC COMMENT PERIOD

14

15 MR. HAWES You are Shawn, right?

16 MR. PHILLIPS Yes

17 MR. HAWES My name is Byron Hawes Shawn, you mentioned that President

18 Clinton gave a five-point outline and you couldn't specify or

19 announce it right, at this time?

20 MR. PHILLIPS. I tell you what I will do. The President's five-point plan is part of

21 the BRAC Closure Act. The expert that we have on staff about

22 that five-point plan is my boss, Mr. John DeBack. I'll make sure he

23 gives me a pamphlet for that before next month's meeting, or I will

24 drag him here kicking and screaming to explain that five-point plan.

25 MR. HAWES: Has there been any talk about, for instance myself and my cousin,

26 out of all the people that have been diagnosed with cancer, all of

27 them are very devastating. My cousin and I so far are the only

28 ones, as I can recall, who have survived so far. And is the cleanup

1 situation basically the main agenda, or is there talk later on if found
2 possibly, that has something to do with our situation?

3 MR. PHILLIPS I know that the BRAC Cleanup Team, their mission is to clean up
4 the facility, and that is from now and for the children of tomorrow
5 that is in the future. You are asking a question about looking back
6 at the historic impact to people, people who have already developed
7 cancer?

8 MR. HAWES: Right.

9 MR. PHILLIPS: I do not know what the precedence to answer those issues are. I
10 honestly don't know. I know there are other public health agencies
11 looking. But the Agency for Toxic Substance and Disease Registry
12 has contacted one other agency. I don't remember their name. But
13 it is about trying to locate a clinic here. If Dr. Crellin would like to
14 respond to that, I would welcome it.

15 DR. CRELLIN Hi, I am John Crellin from Agency for Toxic Substance and Disease
16 Registry, and we are working, our agency is working with, the
17 agency is called HRSA, Health Resources and Services
18 Administrative. We're working with an organization called HRSA
19 It sets up and has a program where it sets up clinics in under-served
20 areas. There is one here in Memphis. What is ongoing right now is
21 they are applying to supplement their grant so they can put a
22 satellite clinic up in this area. And our agency will train and
23 familiarize their physicians in diagnosing environmentally-related
24 diseases, and they will have physicians on-call, basically, from that.
25 We sponsor through an organization called American Association
26 of Environmental and Occupational Clinics, and these physicians,
27 one of the members of this organization is Meharry Medical
28 College. And then physicians would come from Meharry to assist

1 in providing medical care for people here in the area for running a
2 clinic in the area So, that is where we're at as far as that

3 MR. PHILLIPS Thank you, Dr. Crellin Is there more to your question?

4 MR. HAWES My main concern was, let's say -- actually, well my main concern is
5 what about what has happened All of my hospital bills, near death,
6 and other people who have actually passed? We're talking about
7 what kind of restitution? Has there been any talk about that?

8 MR. PHILLIPS: Not that I am aware of, not from my agency. Ms. Bradshaw?

9 MS. BRADSHAW: Part of our organization initiative was to bring, part of DDMT-
10 CCC's initiative was to bring health issues to the forefront. And
11 that was one of the reasons why the organization got started was to
12 get with the agency that was supposed to have been addressing this
13 problem in our community. But from what I can see, no one is
14 actually doing an in-depth study like they should do to, you know,
15 solve this problem

16

17 And the only way that we can get this problem done is to do our
18 own survey in the community in which that has been ongoing for
19 the past four years. We have been getting information in from the
20 community. And, so, after we compile that, then we will have our
21 own health study of what happened to the people in our
22 community, because ATSDR only want to do a five-year study on
23 the cancer and not looking at all of the other illness. It is more than
24 just cancer.

25 MR. HAWES. Right. Right.

26 MS. BRADSHAW: It is other illness that's related to these chemicals. And they are not
27 associating the chemicals with the illness. And this is something
28 that we have been working on for the past, almost four years. And
29 so, something needs to be done soon.

1 MR. PHILLIPS: Do we have a question back here in the back?
 2 MS. CURRY: I have some paper here and I have a bill
 3 MR. PHILLIPS: What is your name, ma'am?
 4 MS. CURRY: My name is Margaret Curry. I have a bill for \$4,721.99 as of last
 5 week for medical attention for breathing in this area. And I also
 6 have the emergency bill. These kids are just falling out all over just
 7 in this area. And I intend to send these papers on in.
 8 MR. PHILLIPS: Thank you, Ms. Curry. Are there any other questions or
 9 comments? Any public comments from the back of the room?
 10 MR. WILLIAMS: Well, if there are no more public comments, I would like to have a
 11 motion to adjourn the meeting.
 12 MR. TRUITT: So moved.
 13 MS. PETERS: Second
 14 MR. WILLIAMS: All in favor?
 15 RAB MEMBERS: Aye
 16 MR. WILLIAMS: Any abstained? Meeting adjourned
 17 MR. PHILLIPS: I want to thank everyone who came out tonight, especially our
 18 people from the Corps of Engineers and our contractors. We look
 19 forward to working with some of you folks. Thank you.

20
 21 **(Whereupon, at 7:30 p.m., the**
 22 **meeting was adjourned.)**
 23

24 **NEXT MEETING: Thursday, May 20, 1999**

25 **The Memphis Depot**

26 **"J" Street Cafe**

27 **2163 Airways Boulevard,**

28 **Memphis, Tennessee**
 29

Attendance List

Restoration Advisory Board Members

Mr Shawn Phillips	Facility Co-Chair
Mr Mondell Williams	Community Co-Chair
Mr. Dave Bond	Citizen Representative
Mr. John Garrison	Citizen Representative
Ms. Willie Mae Willett	Citizen Representative
Mr. Carter Gray	Memphis/Shelby County Health Department
Mr. Jordan English	Tennessee Department of Environment and Conservation (TDEC)
Ms Johnnie Mae Peters	Citizen Representative
Mr Eugene Brayon	Citizen Representative
Mr Ulysses Truitt	Citizen Representative
Mr James Webb	Memphis Light, Gas & Water (MLG&W)
Ms Elizabeth Young	Citizen Representative
Ms. Terri Gray	Citizen Representative
Mr. Jimmy Covington	Depot Redevelopment Corporation (DRC)
Ms. Doris Bradshaw	Environmental Representative
Mr. Stanley Tyler	Citizen Representative
Ms. Peggy Brooks	Citizen Representative
Dr. Cleo Kirk	Shelby County Commissioner

Others in Attendance

Mr. Everett Humphreys	Memphis Depot Caretaker
Ms. Carolyn Wood	Roy F. Weston, Inc
Mr. William Feltovic	Roy F. Weston, Inc
Mr. Neil Anderson	Milan Army Ammunition Plant
Mr. Floyd Veasley	S&W Asphalt & Paving
Mr. Kurt Duren	Citizen
Mr. Scott Smith	Metcalf & Eddy
Mr. James Frazier	Citizen
Mr. Keith Jennings	NDT Inc
Ms. Margaret Curry	Citizen
Mr. Dennis Matthews	Matthews Contract Painting
Mr. Steve Tsai	HLA
Mr. Harry Hess	Citizen
Ms. Connie Hess	Hess Environmental
Mr. Vercy Whitelaw	Citizen
Mr. Charlie Riggs	Citizen
Mr. David Fortune	Citizen
Mr. Lonnie Yates	Citizen
Ms. Edna Sheridan	U.S. Army Corps of Engineers (Huntsville, AL)
Mr. Liz Cotton	U.S. Army Corps of Engineers (Mobile, AL)
Mr. Leo Hickman	U.S. Army Corps of Engineers (Mobile, AL)

Other in Attendance (cont'd)

Mr Mike Abeln	U S Army Corps of Engineers (Mobile, AL)
Mr Ron Kalifeh	U.S. Army Corps of Engineers (Mobile, AL)
Mr. Kurt Braun	U.S. Army Corps of Engineers (Mobile, AL)
Mr. Mike Fulford	U.S. Army Corps of Engineers (Huntsville)
Ms. Jackie Jenkins	U.S Army Corps of Engineers
Mr Steve Offner	OHM Remedial Services Corp
Dr John Crellin	Agency for Toxic Substances and Disease Registry (ATSDR)
Ms Margaret Curry	Citizen
Mr Elroy Black	Citizen
Ms Alma H Black	Citizen
Mr Kenneth Bradshaw	Citizen
Mr Byron Hawes	Citizen
Ms Sandra Jackson	Small Business Administration (Nashville)
Ms. Alma Black Moore	Frontline
Ms. Jennifer Hall	Frontline

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